

Remuneration report 2025

This remuneration report gives an overview of how Knowit's guidelines for remuneration to senior executives, adopted by the Annual General Meeting 2024, have been applied in 2025. The report also contains specific data on remuneration to Knowit's Chief Executive Officer.

The report has been drafted in accordance with the Swedish Annual Accounts Act and the Swedish Corporate Governance Board's Rules on Remuneration of the Board and Executive Management and on Incentive Programmes. The report does not cover remuneration to the Board, which is decided by the Annual General Meeting. Such remuneration is reported in Note 7 Salaries, other remuneration and social security expenses on pages 140–141 in the Company's annual report for 2025 ("Annual Report 2025"). No other remuneration has been paid to the Directors.

Information required pursuant to Chapter 5 Sections 40–44 of the Swedish Annual Accounts Act (1995:1554) is found in Notes 6 and 7 in the Annual Report 2025.

The Company has not, since the Annual General Meeting 2025, instated a remuneration committee. The tasks of the remuneration committee have instead been performed by the Board as a group. For more information on the Board's work in 2025, see the corporate governance report, on pages 43–46 of the Annual Report 2025.

Development during 2025

The Chief Executive Officer provides a general summary of the results of the Company in his presentation on pages 11–12 of the Annual Report 2025.

Guidelines on remuneration

Knowit's guidelines on remuneration state that remuneration to the chief executive officer should be on market terms and support the long-term strategy of the Company. A prerequisite for successful implementation of the Company's business strategy, to create long-term value through modern and creative solutions for digitalization and innovation and safeguarding its long-term interests, including sustainability, is that the Company can recruit and retain qualified staff.

For this purpose, it is necessary that the Company offers a fair and competitive remuneration, taking into account the responsibilities and complexity associated with a position. Knowit's guidelines for remuneration make it possible for the Company to offer a competitive total remuneration.

Remuneration to the Chief Executive Officer consists of fixed cash salary, variable cash remuneration, pension benefits, and other benefits.

The guidelines on remuneration adopted by the Annual General Meeting 2024 remain in force, as no new guidelines have been adopted at subsequent Annual General Meetings. They can be found in the Directors' report on pages 37–38 of the Annual Report 2025. The auditor's report on how the Company has observed the guidelines can be found on the Company's website knowit.eu.

In addition to the remuneration described in the guidelines on remuneration, the Company's Annual General Meeting has decided to implement a share price-related incentive program.

Total remuneration to the Chief Executive Officer

The remuneration to the Chief Executive Officer consists of fixed and variable cash remuneration, both of which include vacation pay. Benefits include life and health insurance and vehicle benefits. See Tables 1 and 4 on page 2. In addition to fixed and variable cash remuneration, the Chief Executive Officer participates in the Company's long-term share price-related incentive program, see Tables 2 and 3 on page 2.

Variable cash remuneration

According to Knowit's guidelines on remuneration, the variable cash remuneration shall be connected to predetermined and measurable criteria, with clear connection to the Company's predefined financial and non-financial, quantitative and qualitative targets, tailored to the person in question. Variable cash remuneration may be at most 50 percent of the annual fixed cash salary. The variable remuneration is also contingent on the Company not reporting a loss for the year to which the remuneration pertains.

The outcome is related to the fulfilment of the targets set, to promote the business strategy and long-term interests of the Company, including sustainability. As regards financial targets, the assessment shall be based on published financial information.

The variable remuneration for 2025 was based on the outcome of Knowit AB's EBITA margin in accordance with an approved model. Variable remuneration is not grounds for pension benefits, but is grounds for vacation pay. The remuneration is paid out based on the outcome of the EBITA margin in such a way that there is no remuneration if the EBITA margin is below 6 percent and maximum margin is below 6 percent and maximum remunera-

tion if the margin is 14 percent or higher. Some adjustments can be made to the outcome calculation based on extraordinary events during the year, if approved by the Board.

How the guidelines were applied for the Chief Executive Officer in 2025

For the Chief Executive Officer, the variable remuneration for 2025 was based on the outcome of Knowit's EBITA margin in accordance with a model approved by the Board. The variable remuneration may be at most 40 percent of the annual fixed cash salary. No variable remuneration is paid out if the EBITA margin is below 6 percent. In case of an EBITA margin of 14 percent or higher, the maximum remuneration is paid out. For EBITA margins between 6 and 14 percent, the outcome is based on a progressive model, where the remuneration increases gradually, in tandem with the improved margin outcome. The outcome for the variable remuneration in 2025 is shown in Table 1.

Share price-related incentive programs

The Company has implemented a long-term share-based incentive program (LTIP2025) that was offered to 39 employees, including members of the Corporate Management Team and members of local and extended management teams at the business area level. On condition that the employee has made an investment in shares in the Company (investment shares), the employee has been allocated a number of share rights, depending on the participant category that the participant belongs to. For category 1, each investment share entitles the holder to four share rights, for category 2, each investment share entitles the holder to three share rights, and for category 3, each investment share entitles the holder to two share rights. The Chief Executive Officer belongs to category 1. Within the framework of the program, the Chief Executive Officer has invested in 6,431 investment shares and been allocated 25,724 share rights. Share rights are allocated free of cost and are subject to a three-year vesting period, as well as requiring the fulfillment of certain performance conditions – average annual growth in earnings per share (weight 45 percent), average annual EBITA margin (weight 45 percent), average annual outcome of Knowit's ESG/Impact target (weight 10 percent), defined as percent of Knowit's net sales contributing to at least one of the global SDGs during the three-year performance period.

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In total, 142,064 share rights have been allocated, all of which are active, corresponding to 0.52 percent of Company shares. See Tables 2 and 3.

Comparative information on changes in remuneration and results

For changes in remuneration and the Company's results over the five most recent financial years reported, see Table 4.

Remuneration from other group companies

The Chief Executive Officer has not received any remuneration from other group companies during the year.

Recovery of remuneration

The Board has not reduced or required recovery of remuneration already paid out.

Observance of the guidelines

The Board has managed remuneration in accordance with the processes and principles stated in the guidelines.

Opinions in connection with presentation at the Annual General Meeting

No opinions were presented in connection with the presentation of the remuneration report at the Annual General Meeting 2025.

TABLE 1: Total remuneration to Per Wallentin, Chief Executive Officer, for the financial year 2025

	Fixed cash salary	Variable cash remuneration	Share-related remuneration	Benefits	Pension benefits ¹⁾	Other benefits	Total remuneration
SEK, 000s	9,574	1,663	–	116	3,066	–	14,419
Share of total remuneration, %	66	12	–	1	21	–	

1) Excluding special employer's contributions.

TABLE 2: Share rights, Chief Executive Officer

Name of executive	Name of program	Information for the financial year reported							
		Main conditions for share program			Opening balance	Change during the year		Closing balance	
		Performance period	Date of allocation	Date of realization	Share rights at the start of the year ²⁾	Allocated ²⁾	Vested ²⁾	Subject to performance criteria ²⁾	Allocated, not vested at the end of the year ²⁾
Per Wallentin	LTIP2023	January 1, 2023 – December 31, 2025	May 31, 2023	June 1, 2026	0	0	0	16,532	16,532
Per Wallentin	LTIP2024	January 1, 2024 – December 31, 2026	May 31, 2024	June 1, 2027	0	0	0	21,172	21,172
Per Wallentin	LTIP2025	January 1, 2025 – December 31, 2027	May 31, 2025	June 1, 2028	0	0	0	25,724	25,724

2) LTIP2023: The allocated value is SEK 3,052,468. This value is calculated as fair value of the share rights at the time of allocation (SEK 184.64), multiplied by the number of allocated share rights (16,532 share rights). Each share right yields the right to one share in the Company after the vesting period. The market value of each underlying share was SEK 185.60 at the time of allocation.
 LTIP2024: The allocated value is SEK 3,847,799. This value is calculated as fair value of the share rights at the time of allocation (SEK 181.74), multiplied by the number of allocated share rights (21,172 share rights). Each share right yields the right to one share in the Company after the vesting period. The market value of each underlying share was SEK 184.00 at the time of allocation.
 LTIP2025: The allocated value is SEK 3,303,219. This value is calculated as fair value of the share rights at the time of allocation (SEK 128.41), multiplied by the number of allocated share rights (25,724 share rights). Each share right yields the right to one share in the Company after the vesting period. The market value of each underlying share was SEK 131.40 at the time of allocation.

TABLE 3: Share-based remuneration

The Chief Executive Officer's performance during the financial year reported

Name of executive	Name of program	Description of criteria relevant to the remuneration component	Relative weight of performance criteria, %	Measured performance and actual allocation/remuneration outcome
Per Wallentin	LTIP2023, LTIP2024, LTIP2025	Earnings per share	45	E/T ³⁾
		EBITA margin	45	E/T ³⁾
		ESG	10	E/T ³⁾

3) The performance period is still ongoing. The performance criteria for the Chief Executive Officer have been chosen to realize the Company's strategy and to encourage actions that are in the long-term interest of the Company. In the choice of performance criteria, the strategic goals and short- and long-term business priorities have been taken into account. The non-financial performance criteria also contribute to sustainability adaptations and the values of the Company. The performance goals encompass both a minimum level that must be achieved in order for any allocation at all to occur and a maximum level beyond which no further allocation shall occur.

TABLE 4: Change in remuneration and results for the four most recently reported financial years (SEK, 000s)

Annual change	2025 vs 2024, %	2025	2024	2023	2022	2021
Remuneration Chief Executive Officer⁴⁾						
Annual change in total remuneration	27	16,200	12,701	11,855	13,441	12,383
Result development						
EBITA ⁵⁾	-5	348,874	366,629	496,333	596,475	438,540
Annual change in average remuneration to other employees (full-time equivalents)						
Knowit AB and subsidiaries in Sweden ⁶⁾	5	851	812	763	731	751

4) The change in total remuneration pertains to the annual change of the sum of all the remuneration components, as reported in Table 1, and costs for the LTIPs.

5) For more extensive information on the annual changes in EBITA and other relevant performance measures, see pages 19 and 121 in the Annual Report 2025.

6) The total remuneration for all other employees in Knowit AB and subsidiaries in Sweden divided by the number of full-time equivalents during each respective year. The total remuneration also includes severance pay.